

Faculty of Engineering

Agile Project Management Implementation for Construction Companies in Jordan

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This Thesis is submitted to Faculty of Engineering as a Partial Fulfillment of the Requirement for Master Degree in Engineering Project Management

June 2020

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Dedication

To whom who taught me the meaning of patience and determination and gave his life to me.

To his blessed soul.

To my father, the symbol of my success.

To the symbol of love and dedication.

Your prayers to me to achieve success have been always with me.

To whom who inspired me the meaning of giving; my beloved mother.

To my life partner, companion and sincere friend who shared with me the weakness of nights and was always tired for my sake.

To the mother of my children; my glorious wife.

To Brother Mohammad; my supported and companion.

To all of my brothers and sisters, for their endless support, encouragement and direction.

To my homeland, Jordan, to that I am always ready sacrifice my life.

Acknowledgement

First of all, praise goes to god the almighty, the merciful for all what he has granted me and for giving the knowledge and power, as well as for success he granted me in my study and life.

All words of thank and gratitude are due to my glorious supervisor, Dr. Ibrahim A. Mohammad who was and is still the source of my inspiration and pride. Without his valuable advice and encouragement, this thesis would not have been accomplished.

My thanks are extended to engineer Jawdat Yaghmour and engineer Ahmad Zahran for their support and orientation, as well as for being with me in the most difficult circumstances.

I would also like to thank my faithful friend, Mohammed Muin Al Mardini, for his support, encouragement and orientation.

Last, but not least, my thanks and gratitude are extended to the respected experts who participated in completing the questionnaire and conducting the personal interviews, in addition to anyone who contributed to marking this work possible.

Table of Contents

СН	CHATPTER ONE 2			
INT	ROI	DUC	CTION	2
2.	.1	Background2		
2.	.2	Problem Statement2		
2.	.3	Research Significance		
2.	.4	Res	earch Objectives	
2.	.5	Res	earch Hypotheses4	
2.	.6	Res	earch Methodology4	
2.	.7	Res	earch Limitations5	
2.	.8	Stru	acture of Research6	
СН	APT	ER '	TWO	7
LIT	ERA	TU	RE REVIEW	7
2.	.1	Intro	oduction7	
2.	.2	Agi	le Project Management in Information Technology7	
	2.2.	1	Principles and Advantages of Agile Management9	
2.	.3	Diff	ferent between agile management and traditional management15	
2.	.4	Hyb	prid project management18	
2	.5	Sun	nmary23	
2.	.6	Agi	le Project Management23	
	2.6.	1	introduction23	
	2.6.2	2	Agility Values	
	2.6.3	3	Agility principles27	
	2.6.4	4	Benefits of agility	
	2.6.5	5	Project types	
	2.6.0	6	Agile methodology	
	2.6.0	6.1	Scrum	

2.6.	.6.2	Other methodology	
2.7	Agi	le certification40	
2.7.	.1	PMI40	
2.7.	.2	Scrum	
2.7.	.2.1	Scrum Study41	
2.7.	.2.2	Scrum.org `41	
2.7.	.2.3	Scrum Alliance	
2.7.	.3	AXELOS41	
СНАРТ	FER '	THREE	42
METH	ODO	DLOGY and DATA COLLECTION	42
3.1	Intr	oduction42	
٣,٢	Res	earch Approach42	
3.3	Res	earch Design43	
3.4	Reli	iability and Validity44	
3.4.	.1	Content validity of the questionnaire	
3.4.	.2	Questionnaire reliability and validity44	
٣,٥	Рор	ulation and Sample size49	
3.6	Star	ndard Normal Distribution50	
3.7	Dat	a Collection	
СНАРТ	FER	FOUR	52
DATA	ANA	LYSIS and DISCUSSIONS	52
4.1	Intr	oduction	
4.2	Des	criptive analysis	
4.2.	.1	Descriptive analysis of Demographics	
4.2.	.2	Descriptive analysis of study variables for the questionnaire	

CHAPTER FIVE		
DEVEI	OPING the MODEL of HYBRID PROJECT MANAGEMENT	
5.1	Knowledge sharing and experience exchange75	
5.2	Increase of the client /sponsor expertise77	
5.3	Difficulty of identifying all of the project requirements	
5.4	Transparency	
5.5	The project manager	
5.6	Splitting the project	
5.7	Satisfaction of Clients/sponsor	
5.8	Multi-functional team	
5.9	Documentation of project	
5.10	Complexity of the project	
5.11	Hybrid approach95	
CHAPTER SIX105		
CONCLUSION and RECOMMENDATIONS & FUTURE WORK105		
6.1	Conclusions105	
6.2	Recommendations107	
6.3	Future work108	

List of Figures

Figure 1-1: The Process of Research Methodology	5
Figure 2-1: Why Agile Management	17
Figure 2-2: The Different between Growth & Fixed Mindset	24
Figure 2-3: The Different between Be and Do Agile	25
Figure 2-4: The Relation between Types of Project	
Figure 2-5: The Agile Methodology	
Figure 2-6: The Scrum brief	32

Figure 2-7: The Scrum Principles	
Figure 2-8: The Scrum Scaling	
Figure 3-1 : Diagram of Methodology	43
Figure 0-1: Analysis of role in the current	53
Figure 4-2: Analysis of Total years of experience	53
Figure 4-3: Analysis of experience years in agile	54
Figure 4-4: Analysis of work sector	55
Figure 4-5: Full planning * your total	
Figure 4-6: The hybrid approach * your total	
Figure 4-7: Trust * your total experience years	
Figure 4-8: % of Participation of client /sponsor * your total experience	
Figure 4-9: Daily meetings * your total experience years	60
Figure 4-10: Early participation * work sector	61
Figure 4-11: Normal distribution curve	61
Figure 5-1: The lack of knowledge sharing and experience exchange	75
Figure 5-2: Weak experience of the client	78
Figure 5-3: Changes during the project implementation	79
Figure 5-4: Transparency in projects	
Figure 5-5: Serving manager sector	
Figure 5-6: Splitting construction projects	
Figure 5-7: Dissatisfaction of project sponsor	
Figure 5-8: Non-existence of multi-functional team	90
Figure 5-9: Interest in documentation	
Figure 5-10: Complexity of project	93
Figure 5-11: Fishbone Model Hybrid Management	95
Figure 5-12: Fishbone Model Hybrid Management Part1	96
Figure 5-13: Fishbone Model Hybrid Management Part2	97
Figure 5-14: Fishbone Model Hybrid Management Part3	98
Figure 5-15: Fishbone Model Hybrid Management Part4	

List of Tables

Table 2-1: Different between Agile and Traditional Management
Table 2-2: Characteristics of Project Types
Table 3-1: Cronbach's Alpha and Spearman Correlation Coefficients 45
Table 3-2: Cronbach's Alpha Limits
Table 4-1: Analysis of role in the current project
Table 4-2: Analysis of Total years of experience 53
Table 4-3: Analysis of experience years in agile management 54
Table 4-4: Analysis of work sector 55
Table 4-5: Full planning * your total experience years Cross Tabulation
Table 4-6: The hybrid approach * your total experience years Cross Tabulation
Table 4-7: Trust * your total experience years Cross Tabulation
Table 4-8: Participation of client * your total experience years Cross Tabulation58
Table 4-9: Participation % * your total experience years59
Table 4-10: Daily meetings * your total experience years Cross Tabulation
Table 4-11: Early participation * work sector
Table 4-12: Descriptive Statistics for Extent of agile application in Jordan
Table 4-13: Ranks for Extent of Agile Application in Jordan
Table 4-14: Descriptive Statistics for Factors and Challenges Hindering the Application
of Agile Project Management
Table 4-15: Ranks for Factors and Challenges Hindering of Agile 66
Table 4-16: Descriptive Statistics for Meeting's Structure and Knowledge Sharing 67
Table 4-17: Ranks for Meeting's Structure and Knowledge Sharing 67
Table 4-18: Descriptive Statistics for Hybrid Project Management
Table 4-19: Ranks for Hybrid Project Management 71
Table 4-20: Analysis of Descriptive Statistics for Main Categories

List of ABBREVIATIONS

Item no.	ABBREVIATIONS	WORDS
1	APM	Agile project management
2	TPM	Traditional project management
3	HPM	hybrid project management
4	SPSS	the statistical package for social sciences
5	BIM	building information modeling

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Abstract

This study aimed at evaluating the factors encouraging or hindering the adoption of agile practices in construction projects. The methodology included reviewing the relevant literature and conducting an investigative study as well as personal interviews with a number of project managers. (188) responses were accepted and analysed in response to the questionnaire distributed. The research reached important results, the most important of which is the difficulty in applying agile management alone in construction projects without using traditional management along with it in order to control the project's general frames. So, fishbone model has been developed to implement a hybrid management. The researcher recommends that traditional approaches should be substituted by a new approach that is capable of dealing with changes; otherwise, losses will increase. The new approach suggested is agility. Other recommendations include paying attention to construction project environment, as well as focusing on reinforcing trust and transparency, through preparing the contract to be considered as an executive guide. In the transitional phase from traditional management to hybrid management, we should first focus on the question: "why?" before moving to the question: "how?" Unless we know the benefits gained from this transition, we will not be able to know how it should be realized.

Keywords: Construction projects; Project management, Traditional management; Agile project management; Hybrid management; Fishbone; Agile management methodology; Agile management tools.

1